Vision
To deliver world-class healthcare.

Mission
To create and deliver high-quality hospital, physician and other healthcare-related services that improve the health and well-being of the individuals and communities we serve.

Strategic Objective
An unwavering focus on exceeding the expectations of our patients and consumers.

With you, where life happens.
Being the neighbor you count on in good times and in times of challenge unites more than 25,000 WellStar team members across 9 counties. It gets us up each day. It fuels our passion and guides our purpose. Improving the lives of families and communities is at the heart of everything we do—from setting a child’s broken arm to restoring a cancer patient to health. We strive to be there when and where you need us, responsive to your needs at every stage of life.

The pursuit of health keeps us learning and growing. It drives physicians to collaborate on more effective surgical procedures. It leads nurses to seek advanced training. And it inspires the search for new, better ways to deliver care.

As challenges emerge within the community, we respond with solutions. A newly established Opioid Steering Committee has led to advances in education, treatment methods and opportunities to safely dispose of medication. A suicide prevention specialist supports those struggling within our facilities and in schools and workplaces. We lead the nation in offering the services of medical ethicists who help clinicians and families grapple with complex issues. And we supported legislation that ensures access to treatment for Georgians in need.

While WellStar has grown into one of the most integrated, community-based healthcare systems in the Southeast, we continue to focus on improving the experience of every patient. In 2018, we completed the

With you, where life happens. In your neighborhoods and in your life.

2018 | Our achievements are for our communities

WellStar Kennestone breaks ground on new emergency department
Vinings Health Park Outpatient Surgery Center opens
NAFE names WellStar Health System one of the Top Ten Nonprofit Companies for Executive Women
WellStar Kennestone and Douglas hospitals get an “A” in patient safety ratings
WellStar announces Acworth Health Park expansion
WellStar expands Neonatal Intensive Care Unit Services at WellStar Cobb and WellStar Douglas hospitals
adoption of Epic, a single electronic medical record platform that reduces paperwork for patients and gives clinicians more comprehensive information. As part of our commitment to deliver world-class care close to home, we broke ground on Cherokee and Avalon Health Parks and anticipate completion in 2019. We are also working closely with area schools and universities to ensure we are meeting the workforce demands for the next generation.

As a not-for-profit health system, WellStar reinvests 100 percent of our revenue into our communities and people, processes and technologies. When patients are unable to pay, we step in, providing millions of dollars in unreimbursed care. Behind it all is our extraordinary team, from those on the front lines of bedside care to those who maintain our facilities, welcome visitors, dispense medication, prepare food and schedule procedures. Their dedication is reflected in awards and recognition. It’s most evident, however, in the gratitude of patients and families.

We close with gratitude to you, members of our community. Thank you for the opportunity to be part of your neighborhoods and part of your lives as, together, we pursue the best in health and well-being.

Candice L. Saunders  Otis Brumby, III
President & CEO  Chair, Board of Trustees

WellStar North Fulton receives verification as Level II Trauma Center
WellStar breaks ground on Cherokee Health Park at Holly Springs
American Heart Association recognizes WellStar for commitment to quality stroke care
Working Mother names WellStar Health System among 100 best companies
WellStar Paulding Hospital opens Imogene Walraven Waldrop & Charles W. Waldrop Infusion Center
WellStar breaks ground on Avalon Health Park
WellStar North Fulton opens urgent care center
WellStar Cobb opens new cancer center
WellStar Cobb Hospital celebrates 50 years
American Heart Association recognizes WellStar for commitment to quality stroke care
WellStar Board of Trustees names new chair/vice chair
WellStar Breast Health Continuum of Care at Kennestone Hospital receives second consecutive accreditation
WellStar Cobb Hospital Inpatient Burn Unit celebrates 5th anniversary
WellStar Kennestone Hospital celebrates 500th TAVR procedure
WellStar Cobb opens new cancer center
It was an early October morning and Tanner Diget, a junior at Trinity Christian School in Sharpsburg, was on his way to football practice. Tanner had been up late the night before babysitting his sister’s kids. Driving along a country road, Tanner fell asleep at the wheel of his truck, slamming into two fences and a tree. The injuries, especially to his face, were extraordinary. Tanner was rushed by helicopter to WellStar Atlanta Medical Center, a Level I trauma center. After weeks in the hospital, he was stable enough to undergo successful facial reconstruction surgery with Jeremy Tarver, M.D. Tanner’s mom, Dee, credits fast-acting emergency responders, Dr. Tarver, the caring WellStar team and the prayers of many for her son’s full recovery.

“The team at Atlanta Medical Center was amazing. With what happened to Tanner, his recovery is truly a miracle.”

– Dee Diget, Tanner’s mom
Getting a life back on track.

Something was wrong with University of North Georgia graduate student Kenyatta McLean. Her erratic behavior confused family members and baffled local doctors. WellStar physicians diagnosed Kenyatta with anti-NMDA receptor encephalitis, an autoimmune disorder that can be confused with a psychiatric problem. Kenyatta was hospitalized and treated aggressively, then sent to an inpatient rehabilitation center. There, WellStar therapists helped her relearn to stand and walk and regain cognitive functions. Her progress was swift. Within a few weeks Kenyatta was well and back home again, incredibly grateful for the extraordinary outcome. She is now back in school finishing her Master’s degree.

“I give this hospital 5 stars when it comes to my daughter and the care she received. It was an awesome and rewarding experience.”

– Mary McLean, mother of Kenyatta McLean
Life is too fast to slow him down.

When Atlanta radio personality Jon Chuckery of 92.9 The Game experienced tightening in his chest, he didn’t give it much thought. Jon, 46, was busy with work and plans for a daddy/daughter Valentine’s Day outing. But the pain returned. By the third time, it felt like the proverbial “elephant on the chest.” Jon suffered a heart attack, as well as complications related to diabetes and high blood pressure. WellStar cardiologists inserted a life-saving stent to relieve a blocked artery. Jon says it took months for him to realize how bad things had gotten. He got serious about taking care of himself, with a 55-pound weight loss and regular exercise. Today Jon’s health is good, and his gratitude is boundless.

“I wasn’t in a very healthy state when I had my heart attack, but I’ve dedicated myself to a whole new lifestyle.”

– Jon Chuckery, patient
A complicated treatment, close to home.

Troup County archivist Clark Johnson underwent prostate cancer surgery in Athens, Georgia. Though follow-up tests suggested the disease had spread elsewhere in his body, doctors were unable to find the source of the cancer. They offered a grim prognosis. A recommendation led Clark to nearby WellStar specialists who successfully located an enlarged lymph node and promptly started him on two months of daily chemotherapy treatment. Today, Clark is cancer free. He credits an exceptional team of physicians, nurses and technicians for his recovery. Occasionally Clark will stop into the hospital to bring breakfast to the chemo team and remind them, one more time, of his deep appreciation.

“My wife and I were there every day and the team became like family to us. No matter how distressed we felt, they were always positive and upbeat.”

– Clark Johnson, patient
The WellStar Health System footprint has grown to provide more Georgians with world-class healthcare in the most cost-effective settings, close to their homes. Throughout metro Atlanta and in counties to the south, we strive every day to improve access to healthcare services that will make these communities healthier while offering value and controlling costs. As our reach has grown, so has our depth in the form of best practices shared throughout our System. A patient who encounters WellStar at any location has the leading-edge resources of our entire System at hand in the prevention and treatment of diseases. Across all of our care sites, patients have the full strength of WellStar’s network behind them.

11 hospitals

- A WellStar Atlanta Medical Center
- B WellStar Atlanta Medical Center South
- C WellStar Cobb Hospital
- D WellStar Douglas Hospital
- E WellStar Kennestone Hospital
- F WellStar North Fulton Hospital
- G WellStar Paulding Hospital
- H WellStar Spalding Regional Hospital
- I WellStar Sylvan Grove Hospital
- J WellStar West Georgia Medical Center
- K WellStar Windy Hill Hospital

5 health parks (by the end of 2019)

- 1 Acworth Health Park
- 2 East Cobb Health Park
- 3 Vinings Health Park
- 4 Cherokee Health Park
- 5 Avalon Health Park

1 pediatric center

2 senior assisted living facilities

3 hospice facilities

9 cancer centers

15 urgent care facilities

300+ medical office locations

19 imaging centers

55 rehabilitation centers
Physician-led, innovation-driven

Behavioral Health
We meet patients where they are with focused, accessible services. The Behavioral Health Resources Team is made up of licensed mental health professionals who respond 24/7 to psychiatric emergencies in all four WellStar Emergency Departments.

200+ behavioral health specialists

Cardiovascular
Our cardiovascular care is characterized by innovation and best practices. For example, our cardiac checklist for congestive heart failure has shown remarkable results, including more effective treatment and shorter stays.

100+ physicians in 8 cardiovascular specialties

Digestive Health
Board-certified gastroenterologists and hepatologists treat a variety of digestive tract conditions—from heartburn to irritable bowel syndrome and celiac disease. Physicians specialize in treatment for children as well as adults.

#1 health system in Georgia dedicated to improving colon cancer screening rates

Hospital Medicine
Hospitalists are board-certified internal medicine physicians, experts in diagnosing and managing illnesses common among hospitalized patients. They partner with other clinicians to ensure that patients and families receive the best care and the best information during an inpatient stay.

167 physicians and 42 advanced practice practitioners

Musculoskeletal
WellStar is a national leader in advanced, multi-disciplinary treatment for relief of chronic pain caused by musculoskeletal disorders. The emphasis is on positive outcomes—from expert diagnosis and proven treatments to innovative rehabilitation.

100+ physicians offer multi-disciplinary care

Neurosciences
The Neurosciences service line offers high-tech, high-touch care for patients with spinal disease, brain and spinal tumors and complex cerebrovascular disorders. WellStar leads the way in stroke care, with a patient-first model aligned with national and local data.

66 board-certified physicians
The health priorities of the communities we serve are reflected in our 12 service lines. These service lines set the strategy for delivering effective, evidence-based care in not only our hospitals, but also in the communities we serve. All service lines are led by team members and physician leaders. Each is served by a cabinet of 10-15 physicians and other clinicians who oversee prioritization of growth, quality and waste-reduction efforts.

**Oncology**
The WellStar Cancer Network delivers compassionate, technology-driven care led by renowned physicians. WellStar was the first system in Georgia and the fifth in the nation to be accredited as a Network Cancer Program by the American College of Surgeons.

**Pediatrics**
This highly respected service line focuses on delivery of world-class, family-centered pediatric care. More than 70 physicians and other clinicians provided approximately 200,000 primary care visits and 120,000 emergency department visits in 2018.

**Primary Care**
Primary Care includes Internal Medicine and Family Medicine. Some 60 physicians and other clinical team members address primary and ambulatory specialties including allergies, diabetes, urgent care and infectious diseases.

**Pulmonary**
WellStar is a nationally recognized leader in Pulmonary Medicine. Board-certified pulmonologists partner with other clinicians and specialists to diagnose and treat lung and breathing conditions.

**Surgical**
Our System has earned a global reputation for excellence in surgery because we invest in the best people, processes and technology. In 2018, 700 WellStar surgeons performed more than 31,000 surgeries.

**Women’s Health**
From gynecological and prenatal care for younger women to bone-density testing for older patients, WellStar delivers value-based care, including the latest in minimally invasive procedures that address the diverse needs of women in our community.

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**All 11 hospitals are covered by three cancer committees**

**72,000+ patients served by the WellStar Pediatric Center to date**

**850 employed and affiliate providers**

**40+ board-certified pulmonary/critical care/sleep specialists**

**#1 volume of surgical procedures in Georgia**

**15,000+ newborns are delivered each year at seven dedicated inpatient units**
A new view of leadership.

At forward-looking organizations like WellStar, a new view of leadership is emerging in the delivery of nursing care. In this model, known as Shared Leadership, every team member is engaged in the work of leading.

Nurses at all levels are making their voices heard in decision-making. It’s part of a larger shift we’re making toward a Nursing Professional Practice model that focuses on teamwork, creativity and professional development.

A Shared Leadership initiative was launched in 2018 and has already led to improvements in clinical quality and outcomes, policies, communication and efficiency. Plus, this new approach boosts accountability and empowers nurses, at the bedside and in their careers. Venus Soriano (pictured here) has been a Labor and Delivery nurse for 45 years. She appreciates WellStar’s initiative because nurses are engaged and have ownership of issues and can effect change.

We’re confident that every team member in our System has the potential to lead, positively influencing our colleagues and our patients. In the near future, we’ll be applying the lessons from nursing to integrate Shared Leadership across the enterprise.

“I am passionate about Shared Leadership and WellStar because as a nurse, I have a voice in my nursing practice and patient care using the evidence-based practice.”

— Venus C. Soriano, BSN-RN, Labor and Delivery

624 Clinical Nurse Leaders

at WellStar. This consists of Charge Nurses, Assistant Nurse Managers, Managers and Assistant Directors and Directors.
We believe in patient-centered care.

WellStar’s 25,000 team members are engaged in diverse pursuits, from surgery to security, research to rehab. What unites these professionals is their desire to make a difference in the health of every patient, every day, like AJ Brooks (pictured here) who helps manage expectations for patients in their most vulnerable time. This isn’t some vague idea. It’s a keen focus on proven best practices. It’s partnerships within our System, and with other healthcare organizations, to solve complex medical problems. It’s clinical trials that expose patients to new medications and treatments. It’s also providing convenient care in our five neighborhood Health Parks.

Our innovative care design model, NEXTCare, is built around patient needs and convenience. We gather input on what patients expect, then use that insight to design the experience to exceed those expectations. To care for our neighbors where they are we reach beyond the walls of our facilities. In 2018, we provided $685 million in charity care, unreimbursed care and community programs. Population health initiatives serve the roughly 10 percent of our patients without insurance and those who need help managing chronic conditions.

This unwavering focus on the patient has guided our System since the beginning and it continues, as we strive to deliver the best in world-class care close to home.

“It’s an honor to work for a system that truly believes in improving the communities we serve and believes in life well-lived.”

– Alton “AJ” Brooks, Jr., MHA, Assistant Vice President, WMG Operations
Many responsibilities. Many roles.

We’re continuously expanding the definition of what it means to be a neighborhood healthcare provider. WellStar team members fill unique roles that match the changing needs of members of our communities.

In 2018, we launched industry-leading initiatives in advanced healthcare planning, spiritual health and ethical practice. An innovative pilot program extends chaplain services beyond hospitals to outpatient settings. We’re placing Licensed Clinical Social Workers in physicians’ offices to answer spiritual and ethical questions. In response to data pointing to high suicide rates in our community, Olive Aneno (pictured here) was hired as WellStar’s first Suicide Prevention Coordinator.

And in 2018 we hired four full-time clinical ethicists available to patients, nurses and doctors. Their unique role is to advise on ethical matters like end-of-life choices and issues of patient respect. An ethicist will meet you, quite literally, wherever you are—at home, by phone or at a coffee shop.

Team members across the System enhance their professional capacity by pursuing career enhancements. A physician seeks advanced trauma life support training. A nurse pursues expertise in de-escalation of violence, or healthcare information management. An environmental services team member gains certification in safety. We know that care comes in many forms, as our people are ready to help.

“One WellStar aims to achieve zero suicide among communities served by identifying and providing world-class treatment options for better outcomes. There is help, there is hope.”

– Olive Aneno, LCSW, MPH, Suicide Prevention Coordinator

25,000 team members including 6,000 nurses
Becoming our best.

WellStar believes in lifelong learning. We know that team members who have the chance to advance professionally or academically gain in terms of skills and satisfaction. They also grow in their ability to serve patients.

The WellStar Organizational Learning department offers thousands of computer-based and face-to-face courses and seminars. Team members can learn more in their given field or explore whole new areas of interest. A floor nurse may choose to become a specialist in pediatrics or emergency care. An administrative team member may pursue training in healthcare financing.

By leveraging technology, we reduce travel time and enhance convenience for organizational learners. We also make learning affordable through generous tuition assistance programs. System leaders, and those who aspire to lead, benefit from an educational partnership with Kennesaw State University. WellStar Leadership Academy and WellStar Physician Leadership Academy provide administrators and clinicians with academic career-enhancement opportunities.

We encourage all team members to achieve at the highest levels, in work and in life. Mark Austin (pictured here) understands WellStar’s commitment to training. Mark educates and trains staff on matters pertaining to Emergency Preparedness.

“As we all strive to be our personal and professional best, we enhance our ability to deliver world-class healthcare.”

– Mark Austin, Emergency Preparedness Manager
Alongside WellStar North Fulton (pictured) and several other WellStar hospitals, West Georgia Medical Center is the latest WellStar facility to perform less-invasive robotic surgery using the da Vinci Surgical System. Patients experience less time in the hospital and a quicker recovery.

We pursue innovation with purpose. Throughout our System, the intent is not necessarily to be the first or the fastest, but to provide more and better opportunities for healing and connection. In 2018, WellStar achieved full integration on its electronic medical record platform, launched new therapies, found ways to reduce risk during surgery and continued to improve staffing and scheduling. All of these steps and more are a few ways WellStar is improving the lives of our neighbors.
WellStar Kennestone Hospital celebrated the completion of 500 minimally invasive TAVR procedures. Transcatheter Aortic Valve Replacement allows physicians to replace a diseased aortic heart valve without open-chest surgery. It’s a potentially life-saving choice for patients at high risk who are not considered candidates for surgery.

We introduced ECMO, an innovative therapy that improves the level of oxygen for patients with certain types of heart and lung failures. The procedure sends blood through specialized equipment that adds oxygen and removes carbon dioxide before returning it to the patient.

WellStar surgeons can now request an itemized operating room “receipt” that details every item ordered and used during a particular surgery. This increases accountability and improves surgical efficiency. WellStar surgeons are also operating without the use of opioid-containing anesthesia. And many physicians are prescribing non-opioid pain medication following joint-replacement surgery. Patients report better pain control and less risk.

WellStar hospitals and sites are becoming ever-better places to practice medicine, which helps attract and retain the best clinicians. We’ve improved operational efficiency in our Emergency Departments and medical offices through enhanced staffing and scheduling.

The 2018 Teaming Model is showing great promise in improving quality and patient satisfaction. The new care model focuses on improvements in electronic medical record proficiency, enhanced team member training and better staffing of medical offices.
At WellStar, people power our mission. The dedication of over 25,000 compassionate team members is reflected in the recognitions and awards we received in 2018. Our engagement with the people and communities we serve is unmatched.

2018 Awards and Recognitions

The honor of serving.

At WellStar, people power our mission. The dedication of over 25,000 compassionate team members is reflected in the recognitions and awards we received in 2018. Our engagement with the people and communities we serve is unmatched.
Becker’s Healthcare
100 Great Community Hospitals
In 2018, WellStar West Georgia Medical Center was recognized by this leading health industry resource.

Working Mother’s
100 Best Companies
WellStar was named for the 11th year. The award recognizes our innovative work-life balance programs and emphasis on team member wellness.

National Association for Female Executives
Top 10 Nonprofit Companies for Executive Women for 2018
The award honors organizations that have moved women into top executive positions and created a culture where talented women thrive.

Atlanta’s 2018 Best and Brightest Companies to Work For®
WellStar was recognized for excellence in human resources practices and employee enrichment.

Atlanta Journal-Constitution
Georgia’s Top 10 Nurses
The Atlanta Journal-Constitution and ajcjobs honors Georgia’s top nurses with the ajcjobs Nursing Excellence Awards. Ten nursing professionals were selected from a field of 800 nominations for their unending support of patients and the community. WellStar nursing professionals received five of the honors, including the Executive Nurse Leadership Excellence Award.

WellStar is certainly proud of the many awards we’ve won over the years in the areas of team engagement and culture. It’s been an honor to be consistently recognized, but just as important is the insight and inspiration we gain from benchmarking our performance. Through comparison with other organizations that value what we value, we can better identify performance gaps and leverage that knowledge for improvement, raising the bar as we go.

Recognizing Excellence
People power our mission to deliver world-class healthcare. We are extremely proud of our team members, and regularly reward and recognize individuals and teams. For example, over the last decade, we’ve honored Shining Stars, stellar team members nominated by their peers, for our Hall of Fame. The DAISY Award recognizes nurses who went above and beyond to help care for patients. These awards, and many more, are important ways we can recognize excellence and help others strive for greatness.
219,268 attendees at community health events

4,112 total events

16,873 individual health screenings and flu shots

Purchased for children through Cobb Safe Kids:

- 960 car seats
- 120 bicycle helmets
- 35 life jackets

13 different classes offered at 105 schools throughout metro Atlanta to educate and promote healthy habits in children

73,096 students learned about important health topics through 2,734 school health programs

2,700 car seat inspections

338,872 people had access to health information from WellStar
Tackling the opioid epidemic through education, innovation and outreach.

WellStar is committed to reducing opioid misuse. This is why we created an Opioid Steering Committee, to transform the way acute and chronic pain is viewed, managed and treated. The committee addresses several aspects of the epidemic, such as provider and patient education; clinical initiatives focusing on care models and protocol development; and community awareness and engagement, including government relations.

Together, these physicians and team members are helping to combat the epidemic, including:

- Implementing training programs
- Distributing education materials
- Creating withdrawal and symptom management programs
- Measuring opioid use across the System
- Participating in and hosting opioid-related community events and national conferences

On average, patients with opioid addiction will spend an additional **6.5 days** during a hospital stay, due to adverse effects.

Community Outreach

Care outside our walls, and in our communities.

Improving the health of vulnerable populations, including those with financial need, is an essential part of WellStar’s mission, and our momentum in building a healthier community continues to grow. Our outreach efforts are led by the WellStar Community Health Collaborative, comprised of WellStar team members and community stakeholders. The goal is to ensure one equitable standard of care—the highest—for all by removing barriers to care and ultimately improving community health. Some ways our preventive, outcomes-focused community services touch those in need are through hospital care regardless of ability to pay, mammogram vouchers for low-income women, chronic disease management, cancer screenings, health promotion education and free or reduced-fee lab and radiology services to partnering safety-net clinics.
Empowered Leaders—and Team Members

WellStar is known for integrated, inclusive leadership. Empowered physicians, nurses and team members are engaged in all aspects of System decision-making and planning.

That culture guides our Board of Trustees (pictured above), as well. Board members, physician leaders and executives regularly visit our hospitals and facilities—from the lab to the laundry. They listen and learn from team members, gaining insight that influences their decision-making.

As a not-for-profit health system, board members serve voluntarily, providing strategic direction and organizational support. Their diversity and range of expertise reflect the communities we serve.

Participatory clinical leadership starts with our President and CEO, Candice Saunders. Candice began her career as a nurse. As she made the transition from the bedside to the boardroom her duties broadened, but her passion for patient care and integrated teams never wavered.

As one of the first RNs to lead a major U.S. health system, Candice sets the tone for our leadership culture by championing the values of empowerment, honesty and authenticity.
WellStar Executive Leadership Cabinet

Top row:

Candice L. Saunders, FACHE
President and CEO, WellStar Health System

John Brennan, M.D.
Executive Vice President and Chief Clinical Integration Officer

Jim Budzinski
Executive Vice President and Chief Financial Officer

David A. Jones
Executive Vice President, Human Resources and Organizational Learning

Beth A. Kost
Senior Vice President and Chief Compliance Officer

Bottom row:

Kem Mullins, FACHE
Executive Vice President, Ambulatory and Business Development

Shally Pannikode
Senior Vice President, Chief Information and Digital Officer

Carrie Owen Plietz, FACHE
Executive Vice President and President and Chief Operating Officer, Hospital Division

Leo Reichert
Executive Vice President and General Counsel

Rob Schreiner, M.D.
Executive Vice President and President, WellStar Medical Group
A Not-for-Profit Health System

Care where it matters most.

As a community-based, not-for-profit health system, WellStar’s vision to provide world-class healthcare extends past our System and into the neighborhoods we serve.

We provide the same world-class level of service and commitment to all patients, in both our urban and rural hospitals, in WellStar Health Parks, physicians’ offices and clinics. But we also move beyond the walls of our facilities to schools, workplaces and faith communities to promote prevention and wellness. We are building community-based solutions to tackle the opioid epidemic, provide occupational health services to keep workers healthy and deliver school health programs that reach thousands of students each year.

As the graph below illustrates, in 2018 WellStar provided $685 million in unreimbursed care. This includes our community programs, but also charity care for patients who qualify, or were unable to pay; State and Federal shortfalls in reimbursing for the cost of care under the Medicare and Medicaid programs; and other unreimbursed cost of care.

### 2018 Unreimbursed Cost of Care

- **$256 million** Cost of Charity Care
- **$128 million** Other Unreimbursed Cost of Healthcare
- **$8 million** Cost of Community Programs
- **$86 million** Cost in Excess of Medicaid Reimbursement
- **$207 million** Cost in Excess of Medicare Reimbursement

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22 | WELLSTAR HEALTH SYSTEM
**Caring for our neighbors, today and in the future.**

Good neighbors grow, whether it’s a cup of sugar, a hairpin or a glass of wine for a rainy afternoon. Thanks to our community by generosity the WellStar Foundation is that invisible neighbor for millions across the metro Atlanta area.

In 2018, the Foundation raised more than $6.3 million—and every dollar supported healthcare in our communities by helping members of the community reach their health goals. The program at the Manley House, including new exercise equipment and a kids’ play area, as well as landscaping improvements.

Perhaps you were a patient at a WellStar facility and a member of the Foundation’s WellStar Health Team, or you had a friend whose son is on the autism spectrum. In each case, there’s a story. There’s the parent at the expense of an example. With the WellStar team’s knowledge, you made a difference. Why your mission, to the WellStar Foundation team wants to care for the community and care for the patients who will continue.

Our World-Class Caregiver Program recognizes physicians, nurses, pharmacist, volunteers and other team members who go above and beyond. Gifts help us help others who need assistance.

Our Planned Giving Program is an opportunity to make WellStar part of your personal and family legacy. A future gift is of interest, your planned Giving Specialist can meet with you and your advisor to discuss the options. We would also be honored to talk with you about your future giving through a WellStar facility or project through our Strategic Giving office. Projects includes a “Give a Life” program through the Georgia Rural Hospital Tax Credit Program for eligible taxpayers. Since WellStar’s beginnings, the WellStar Foundation has been improving the health of our community. Our World-Class Caregiver Program recognizes the hard work of our neighbors. Thanks for your generosity to this donation to the WellStar Foundation, as we continue the tradition of neighborhoods, for more information, call 770-956-GIVE (4483).
Caring for our neighbors, today and in the future.

Good neighbors, even when they’re a cup of sugar, a hamburger or a gallon of milk in a pinch. And sometimes, for our neighbors, a little extra, like helping to transform the Manley House, including its exterior, interior, and a kid-friendly play area, as well as landscaping around it.

Each year, since 1992, we’ve walked in the shoes of those in need and wished to show our appreciation. Maybe you’re a neighbor like our team member who deserves recognition. If you wish to donate, please call 770-956-GIVE (4483). If you wish to donate, please call 770-956-GIVE (4483). We’re here to help families in need. Thank you for being a part of the solution. Together, we can make a difference.

WellStar Foundation

Every day, patients and families access our System are uplifted by the generosity of individuals who likely will never meet. They are among the thousands with your support driven by donors to the WellStar Foundation. In Fiscal Year 2018, the WellStar Foundation was an outstanding community partner, providing more than $1.1 million in new, additional funding needed equipment, services and programs. And we got the opportunity to adopt the Foundation model in 2018 with $1.4 million raised through GA Rural Hospital Initiatives across Georgia.

With its unwavering, behind-the-scenes impact, the WellStar Foundation is that reliable neighbor beyond. Gifts of any amount help make an immediate impact. Every dollar supported healthcare for countless metro Atlanta families.

WellStar Foundation

For 2018, the U.S. Census Bureau defined the federal poverty level as $12,060 for an individual and $24,600 for a family of four. On average, Medicaid reimburses physicians, hospitals and other providers less than the cost of care. Medicaid: way to support our patients, the Foundation enhances the quality of care to nearly 100% of our patients, the Foundation enhances the quality of care to nearly 100% of our patients, the Foundation enhances the quality of care.

Our World-Class Caregiver Program recognizes physicians, nurses, shareholders, volunteers and other team members who go above and beyond. Gifts of any amount help make an immediate impact. Our Planned Giving Specialist is an opportunity to make WellStar part of your personal and family legacy. If you’d like to leave a gift of a portion of your estate, we are here to help.

As part of her Girl Scout Gold Award community service project, Mary Ann Strother Manley, 17, of Smyrna, Ga., helped create the Mary Ann Manley House, located across from the hospital, provides affordable lodging for family members of out-of-town patients.

Since WellStar’s beginnings, the WellStar Foundation has been improving the health of members of our community. Thank you for being a part of the solution. Together, we can make a difference.

WellStar Foundation

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Caring for our neighbors, today and in the future.

Our World-Class Caregiver Program recognizes physicians, nurses, pharmacists, volunteers and other team members who go above and beyond to make a difference in the lives of our patients. Our Planned Giving Specialist can meet with you and your family to discuss the options. We would also be honored to talk with you about a legacy gift you may make in a lifetime facility or project through our Strategic Giving Program. Strategic Giving Program is a key component of our mission to advance the Gateway to Georgia Rural Hospital Tax Credits. Since WellStar’s beginning, the WellStar Foundation has been improving the health of members of our community. Thank you for considering a donation to the foundation as we continue the tradition of neighborhood help. For more information, call 770-956-6183 (4684). If you wish to donate online, please visit wellstar.org/give.

Audit Financials

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<thead>
<tr>
<th>Financial Statement Components</th>
<th>FY 2018</th>
<th>FY 2017</th>
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<td>Total Expenses</td>
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<td>$1,708,110</td>
<td>$1,379,991</td>
</tr>
<tr>
<td>Total Grants &amp; Grants In Arrears</td>
<td>$613,651</td>
<td>$54,521</td>
</tr>
<tr>
<td>Property, Plant &amp; Equipment</td>
<td>$68,625</td>
<td>$56,991</td>
</tr>
<tr>
<td>Nonprofits</td>
<td>$56,099</td>
<td>$54,521</td>
</tr>
<tr>
<td>Total Liabilities &amp; Net Assets</td>
<td>$4,714,130</td>
<td>$3,685,208</td>
</tr>
<tr>
<td>Total Donations</td>
<td>$1,708,110</td>
<td>$1,379,991</td>
</tr>
<tr>
<td>Total Grants &amp; Grants In Arrears</td>
<td>$613,651</td>
<td>$54,521</td>
</tr>
<tr>
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<td>$68,625</td>
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</tr>
<tr>
<td>Nonprofits</td>
<td>$56,099</td>
<td>$54,521</td>
</tr>
</tbody>
</table>

WellStar Financial

Working today for a stronger tomorrow.

Every day, patients and families access our system by applying for the generosity of individuals who they likely never would meet. They are among the thousands with support provided by donors to the WellStar Foundation.

A New Beginning

Finally, in the midst of this important work to manage our systems, the WellStar Foundation was an umbrella charitable community organization, providing support for patients, scholarships, donations, and programs. In addition to this important work, the Foundation continues to advance in the fight against diabetes, promoting education and awareness, and promoting health and wellness initiatives.

Our Planned Giving Program is an opportunity to make WellStar part of your personal and family legacy. We ask that you not forget the importance of taxation in your estate plan. Our Planned Giving Specialist can meet with you and your family to discuss the options. We would also be honored to talk with you about a legacy gift you may make in a lifetime facility or project through our Strategic Giving Program. Strategic Giving Program is a key component of our mission to advance the Gateway to Georgia Rural Hospital Tax Credits. Since WellStar’s beginning, the WellStar Foundation has been improving the health of members of our community. Thank you for considering a donation to the foundation as we continue the tradition of neighborhood help. For more information, call 770-956-6183 (4684). If you wish to donate online, please visit wellstar.org/give.
Because of their support, WellStar Health System can continue to improve access to care and gifts of $100,000 or more have made a significant impact on the healthcare of those around us.

Lifetime Donors

WellStar Foundation partners with generous individuals, corporations and organizations to ensure WellStar Health System has the resources necessary to bring world-class care to our community. WellStar Foundation would like to thank the following generous donors who have fulfilled their stated charitable objectives with gifts of $10,000 or more during the past fiscal year from July 1, 2017 – June 30, 2018:

Visualizar
Because of their support, WellStar Health System can continue to improve access to care and gifts of $100,000 or more have made a significant impact on the healthcare of those around us.
Lifetime Donors

WellStar Foundation is grateful to the following generous donors of our current fiscal year. Contributions from these generous individuals have helped to support Lifeline and all its programs. We are honored to recognize them for their support. WellStar Foundation was grateful to have received gifts of $1,000 or more during this past fiscal year from July 1, 2017, to June 30, 2018.

WellStar Foundation partners with generous individuals, corporations and organizations to ensure WellStar Health System has the resources necessary to bring world-class care to our community. WellStar Foundation accepts donations to support special projects, ongoing operations and a broad range of other efforts.

Helping us do more.

Visionary

$10,000 - $24,999

Mr. and Mrs. Susan Semptis

Pioneer

$250,000 - $499,999

Hitachi Power Solutions

Philanthropist

$5,000 - $9,999

Mr. and Mrs. Tori Carter

Benefactor

$10,000 - $24,999

Atlanta Blue Sky Dental

Advisor

$500,000 - $999,999

Boeing

Leader

$100,000 - $250,000

Metro Atlanta Grantmaking Community

Advisor

$100,000 - $250,000

North Fulton Community Pantry

Advisor

$100,000 - $250,000

The Home Depot

Advisor

$100,000 - $250,000

DLR Group

Advisor

$100,000 - $250,000

General Motors Financial

Advisor

$500,000 - $999,999

Charter Financial Services

Advisor

$500,000 - $999,999

The Gresh Family

Advisor

$500,000 - $999,999

Auburn University

Advisor

$500,000 - $999,999

North Cobb Community Health Center

Advisor

$500,000 - $999,999

Miles and Romy Espy

Advisor

$500,000 - $999,999

Cape Fear Foundation

Advisor

$500,000 - $999,999

Carol Abersold

Advisor

$500,000 - $999,999

Dr. and Mrs. John D. Knox, Jr.

Advisor

$500,000 - $999,999

Mr. and Mrs. Steven K. Puckett

Advisor

$500,000 - $999,999

DeNyse Companies, Inc.

Advisor

$500,000 - $999,999

Mr. and Mrs. Bill Lowe*
Helping us do more

WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community. WeStar Foundation partners with generous individuals, corporations and organizations to ensure WeStar Health System has the resources necessary to bring world-class care to our community.
Colleague
$500 - $999
Ms. Kareema Abdul-Barr
Ms. Arnice Addison
Mr. Anil Adiga
Ms. Sonya E. Aldy
Ms. Rebecca Alm
Ms. Carrie Alred
American College of Healthcare Executives
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Ms. Lydia Aweh
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Ms. Geraldine Belle
Ms. Erin Blevins
Ms. Adrienne D. Bembry
Ms. Oluwakenke Ben-Asemota
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Ms. Jane Bower*
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Ms. Cassandra Conyers
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Ms. Jenean A. Jones
Ms. Tracy Jones
Ms. Linda Joseph
Ms. Joanna Kane
Ms. Michelle Kellett
Ms. Susan M. Kennedy
Ms. Kathleen V. Kilgore
Kindred at Home
Ms. Coyea Kizzie
Ms. Janis Kleinberger
Dr. and Mrs. Daniel Kleinman
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Mr. Roger Williams
Dr. and Mrs. Chris Williams*
Mr. and Mrs. Donald Wise
Ms. Ellen Wright
Ms. Kelley A. Young
Mr. Steven M. Ziffer
Mr. and Mrs. Louis Ziobro
* In support of WellStar West Georgia Health Foundation
A Girl Scout with a heart of gold.

Thanks to a Girl Scout with a silver heart, plenty of patients are benefitting at WellStar Atlanta Medical Center (WAMC), finding much comfort near the house at the Mary Ann Manley House. The 3-bedroom home located across the street from the hospital, provides affordable lodging for family members of out-of-town patients. It was built in 1999 by Georgia Power and dedicated to the memory of beloved Georgia Power volunteer Mary Ann Strother-Manley.

As part of her Girl Scout Gold Award community service project, Mary Ann, who’s 17 years old, volunteered at the hospital every Thursday. Her service project was to come up with a way to help patients stay near their loved ones and to provide a supportive environment for the parents. The Mary Ann Manley House, including all 3 bedrooms, small kitchen and living room, was designed to transform the Mary House, including all 3 bedrooms, small kitchen and living room, was designed to transform the Mary Ann Manley House.

Good neighbors, even when it’s a cup of sugar, a hamburger or a gallon of milk for a bowl of soup. Thanks to our community partners like the WellStar Foundation, it is possible for everyone to enrich the community and make it a better place to live. The WellStar Foundation was established in 1989 and is dedicated to improving the health of people and communities throughout Georgia.

WellStar invested $339 million from purchases of PPE on cash flow in facilities, equipment and information systems technology in FY 2018. In our five-year capital plan, we will re-invest $1 billion.

Caring for our neighbors, today and in the future.

Every day, patients and families access our system are uplifted by the generosity of individuals who likely will never meet them. They are among the thousands with your support donated by donors to the WellStar Foundation.

WellStar’s fiscal year ended September 30, 2018. While we are pleased with this year’s success, the WellStar Foundation is an arduous community partner, committed to helping more patients, donations targeted to $3 million. In addition to chasing health care outcomes for our patients, we’re amplifying our campaign for capital, facilities, and technology enhancement, equipment, services and programs. And we know you will want to help the Foundation reach a milestone in 2019.

Team Members Giving, a longstanding Foundation program, reached an unprecedented level, with a 38% increase in the number of team members who have donated.

Programs & Benefits: $6.3 million

Combined Statement of Revenues & Expenses Total Revenues $2,316,319 $3,056,154 Total Expenses $2,040,705 $2,798,640

Fiscal Year 2018 | Impact of Giving

WellStar invested $339 million from purchases of PPE on cash flow in facilities, equipment and information systems technology in FY 2018. In our five-year capital plan, we will re-invest $1 billion.

WAMC House is a $1.6 million, 500-square-foot home with aging in place features.

Hospice House raises $1.1 million in its final year.

WellStar Foundation, a member of the Foundation Forum, is featured in the 2015 edition of the 92nd Annual Fortune 500.

Pam G. Williams, inductee into the University of Tennessee College of Medicine’s Hall of Fame.

Audit committee members are: Lauren E. Dugger, Chair; Susan K. Stewart; and Steven D. Hardwell.

Manley House Rehabilitation Committee, including Anna Manley and Sharon Manley, were instrumental in raising funds for the Manley House.

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Pam G. Williams, inductee into the University of Tennessee College of Medicine’s Hall of Fame.
Being the neighbor you count on in good times and in times of challenge unites more than 25,000 WellStar team members across 9 counties. It gets us up each day. It fuels our passion and guides our purpose.

Improving the lives of families and communities is at the heart of everything we do—from setting a child’s broken arm to restoring a cancer patient to health. We strive to be there when and where you need us, responsive to your needs at every stage of life.

The pursuit of health keeps us learning and growing. It drives physicians to collaborate on more effective surgical procedures. It leads nurses to seek advanced training. And it inspires the search for new, better ways to deliver care.

As challenges emerge within the community, we respond with solutions. A newly established Opioid Steering Committee has led to advances in education, treatment methods and opportunities to safely dispose of medication. A suicide prevention specialist supports those struggling within our facilities and in schools and workplaces. We lead the nation in offering the services of medical ethicists who help clinicians and families grapple with complex issues. And we supported legislation that ensures access to treatment for Georgians in need.

While WellStar has grown into one of the most integrated, community-based healthcare systems in the Southeast, we continue to focus on improving the experience of every patient. In 2018, we completed the

2018 | Our achievements are for our communities

- WellStar Kennestone breaks ground on new emergency department
- Vinings Health Park Outpatient Surgery Center opens
- WellStar Kennestone and Douglas hospitals get an “A” in patient safety ratings
- NAFE names WellStar Health System one of the Top Ten Nonprofit Companies for Executive Women
- WellStar announces Acworth Health Park expansion
- WellStar expands Neonatal Intensive Care Unit Services at WellStar Cobb and WellStar Douglas hospitals
Vision
To deliver world-class healthcare.

Mission
To create and deliver high-quality hospital, physician and other healthcare-related services that improve the health and well-being of the individuals and communities we serve.

Strategic Objective
An unwavering focus on exceeding the expectations of our patients and consumers.